Problem 1 Problem(s) What 3.1 million spill-proof cups recalled, mold found Date May 27, 2016 When Different, unusual, unique Recalled cups all use same white one-piece removable valve Facility, site Cups sold in U.S. and Canada Where Unit, area, equipment Cups designed for children aged 4 to 12 months Task being performed Impact to the Goals 68 cases of illnesses reported **Customer Service** More than 3.000 consumer reports of mold in cup Significant negative social media Regulatory Voluntary recall of 3.1 million sippy cups Cost of recall Labor/ Time Investigation into issue, redesign of cups Economic Cost of recall Goal Impacted Evidence: The company is offering Cause replacement for more Recall of 3.1 than 3 million sippy million sippy cups Evidence: Statement by company More than 3,000 Customer consumer Service Goa

Impacted

Investigation into issue,

MILLIONS OF SIPPY CUPS RECALLED

More than 3,000 reports of mold growing in cup valves

On May 27, 2016, it was announced that 3.1 million Tommee Tippee Sippee spill-proof cups were being recalled because of concerns about mold. The issue came to light after consumers called the company to complain about finding mold in children's cups and several alarming photos of moldy cup valves were posted on the company's Facebook page, some shared thousands of times.

"Mold can develop on the removable, one-piece, white valve inside the spill-proof Tommee Tippee Sippee cups when it remains wet/moist and is infrequently cleaned."

- Recall notice

Analysis

Goal

Impacted

2

Basic Level Cause Map - Start with simple Why questions. Mold growing Recall of 3.1

in valve on

sippy cups

Not allowed to

dry between

Basic Cause-and-Effect

Mold is growing in the one-piece valve used in this model of cup. The valves remained moist, likely because they are not allowed to dry between uses, and they were not cleaned frequently enough to prevent mold growth. Many consumers have complained that it is very difficult or even impossible to adequately clean the cup valve which has contributed to the mold issue.

More Detailed Cause Map - Add detail as information becomes available

Cups remaine

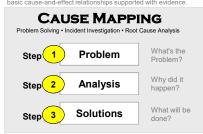
million sippy

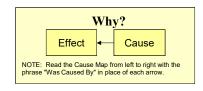
cups

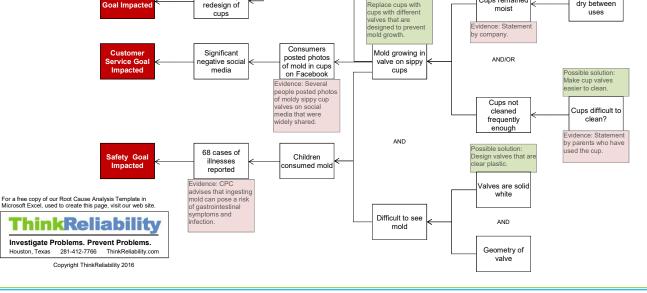


Photo of recalled valves from Tommee Tippee website

Cause Mapping is a Root Cause Analysis method that captures







Possible solution

Replace cups with

reports of mold

in cup valves Evidence: Statemen by company.